

Speakers from:



Office of
Government
Property

Title sponsor:

Amey

Government Property 25

People, Place, Productivity

Thursday 13th February, QEII Centre



An event by:



Crown
Commercial
Service
Supplier

Timetable

Please note there will be a 10 minute break between sessions to allow delegates to move to another room. Refreshment and lunch breaks take place in the exhibition space on the 5th floor.

08:30	Registration	
09:30	Plenary	Mountbatten, 6th floor
11:00	Refreshments and networking	Exhibition, 5th floor
11:30	1A Using Public Private Partnerships to navigate to Net Zero Presented by Rider Levett Bucknall	Mountbatten, 6th floor
	1B Data centres – power hungry facilities? Presented by Crown Hosting Data Centres	Abbey, 4th floor
12:10	2A Accelerating Place and Productivity: Building a Better UK Presented by SCAPE	Mountbatten, 6th floor
	2B The Ripple Effect of Decarbonisation: Economic and Social Gains Presented by Drees & Sommer	Abbey, 4th floor
12:40	Lunch and networking	Exhibition, 5th floor
13:40	3A Future proofing our heritage assets – creating modern spaces within a conservation context Presented by AtkinsRéalis	Mountbatten, 6th floor
	3B Adapting to 2030: legal perspectives on public sector property management Presented by Mills & Reeve	Abbey, 4th floor
14:20	4A The new normal for UK property Presented by JLL	Mountbatten, 6th floor
	4B Navigating PFI Handback and; Heat Networks: Key Issues Presented by Mills & Reeve	Abbey, 4th floor
14:50	Refreshments and networking	Exhibition, 5th floor
15:20	5A From blueprint to Net Zero: Revolutionising estate management through digital twinning Presented by Kier	Mountbatten, 6th floor
	5B Procuring for Social Value – why we should begin with the end Presented by AECOM	Abbey, 4th floor
15:55	Chair's comments and closing remarks	Mountbatten, 6th floor
16:15	Drinks reception	Exhibition, 5th floor
17:15	Conference close	

Welcome

#GovProp

An event by



Public Sector Connect
Lockside Mill
St Martins Road
Marple
Stockport
SK6 7BZ

0161 482 7850
enquiries@publicsectorconnect.org
www.publicsectorconnect.org

All details in this conference brochure were considered to be correct at time of publication. The organisers reserve the right to change or cancel any details. Whilst every care is taken to ensure that all published information is accurate, Public Sector Connect accept no responsibility for any errors or omissions.

We are delighted to welcome delegates, speakers and sponsors to Government Property 2025, the latest in this series of events going back twenty plus years.

Thanks are due to all the organisations and individuals who have advised, assisted and supported us, especially:

- Cabinet Office and Office of Government Property
- Our title sponsor Amey
- Conference chair Ravi Chand, Cabinet Office
- All of the speakers for their time and willingness to share their experiences and expertise
- The exhibitors and sponsors – it is because of them that public sector delegates can attend our events free of charge. Please take the time to meet them at their stands.

We trust that all delegates will find this event informative, useful and interesting and we wish you an enjoyable day as you reconnect with old acquaintances and create new networks. We hope that you can join us for the drinks reception in the exhibition area at the end of the day.

Forthcoming events:

Local Authority Property & Estates 2025 – Thurs 20th March, ETC Venue, Manchester

Government Property Strategy Autumn Update 2025 – Weds 10th September, The Studio, Manchester

Government Property Awards 2025 – Weds 17th September, One Great George Street, Westminster

NHS Property 2025 – Weds 5th November, One Great George Street, Westminster



**Chair:
Ravi Chand CBE**

Director, Places for Growth, Office of Government Property, Cabinet Office

Ravi Chand is the Director for Civil Service People and Places Directorate in The Cabinet Office

where he leads the government's Places for Growth Portfolio. Before the Cabinet Office, Ravi was the Chief People Officer at the Department for International Development (DFID), holding responsibility for people, operations, IT and systems, estates and change.

He was previously the HR director at HM Revenue and Customs with responsibility for workforce management of its 69,000 staff. He led the work on reforming the workforce to deliver the department's blueprint ambitions for the future. He also worked as the director responsible for capability, talent and diversity at the Home Office, Managing Consultant in a FTSE 100 company and as a serving Police Officer with Bedfordshire Police. He was awarded a CBE in 2011 and QPM in 2002 for distinguished service and is a fellow of the Chartered Institute of Personnel and Development.



Mark Bourgeois

CEO, Government Property Agency

Mark was appointed CEO of the GPA in October 2024. He is an established corporate leader with over 30 years of strategic and operational real estate experience across asset management,

investment, development and operations.

Mark was previously Managing Director UK and Ireland at Hammerson plc, Executive Director at Capital & Regional plc and Interim Corporate Director City Development at Liverpool City Council. He studied Industrial Economics at Nottingham University and began his career in Audit at KPMG.



Mark Chivers

Government Chief Property Officer, Cabinet Office

Mark joined the Cabinet Office as Government Chief Property Officer in January 2022. Mark is responsible for providing senior, strategic leadership for the whole cross-government

property function. He works with a wide range of senior stakeholders within government and in the wider public sector promoting the intelligent use of property to deliver better public services at lower cost to the taxpayer.

Mark provides strategic leadership for the Government Property Function, and holds senior leaders accountable to the Government Functional Standard. He leads on major change programmes, supporting the delivery of better and more integrated public services, overseeing - among others - the Places for Growth programme and supporting the Levelling Up agenda.

Mark has 20 years' experience at Board level in both the private and public sectors, most recently as Director of Estates Engineering and Energy at Boots UK, but has led teams across Property, Marketing, Procurement, Operations and Transformation in Walgreens Boots Alliance businesses.

Mark will be presenting the session:
Shaping Tomorrow: Unlocking the future of the UK Government property estate generation of property leaders



Lynda Rawsthorne
FRICS

Government Head of Property Profession, Cabinet Office

As head of the Government Property Profession (the community of property professionals across government), Lynda provides professional leadership across a diverse range of government departments and arms-length bodies which deliver the government’s property ambitions. Lynda has over 25 years’ professional experience across the property lifecycle including valuation, managing estates as well as delivering transformational and construction-based programmes. A Fellow of both the Royal Institution of Chartered Surveyors and the Association of Project Management, Lynda is a graduate of the Major Project Leadership Academy at the University of Oxford.

Lynda will be presenting the session:
Future Ready: Building skills for the next generation of property leaders



Emily Davies

Environmental, Social and Governance Director, Amey

With 16 years of experience at Amey, Emily Davies spearheads the development of the company’s ESG strategy, driving a company-wide programme to deliver on its purpose of creating sustainable infrastructure solutions, that enhance life and protect our shared future. Emily has championed social value initiatives across Amey, delivering programmes to remove impossible barriers to work for those that face disadvantage. These programmes ensured that 14% of Amey’s recruits in 2024 came from disadvantaged backgrounds, including prison leavers, ex-armed forces personnel and those not in education or employment.

Emily will be presenting the session:
People potential: Transforming lives through procurement



Saurabh Bhandari

Director, Property Delivery and Transformation, Office of Government Property, Cabinet Office

Saurabh leads strategic initiatives to modernise and optimise the Government Property Portfolio, with a particular focus on transforming property investments and assets into catalysts for innovation & growth, that create public value. He is responsible for the ongoing improvement of facilities management in government buildings, including modernising infrastructure to enhance safety, operational effectiveness and energy efficiency across the public sector. As a precursor to transforming assets and investments, he will also provide leadership in using data and analytics to enable decisions across the government estate.

Having trained as a Chartered Architect and a Programme manager he brings multi-sector experience across real estate, social and economic infrastructure. He is a Fellow of the Association of Project Management and a graduate of the Major Project Leadership Academy at Oxford University.

Saurabh will be presenting the session:
Building Better: Transforming government property to power places and prosperity

Work sessions

1A

Using Public Private Partnerships to navigate to Net Zero

Mountbatten, 6th floor

Presented by Rider Levett Bucknall

11:30

- ▶ **Sonia McRobb, Senior Associate, RLB**
- ▶ **Simon Brown, Partner and Head of Carbon and Energy, RLB**
- ▶ **Hayley Lee, Communications Lead, RLB/Antelope Group**
- ▶ **Kirsty O'Brien, Director, John Laing Group**
- ▶ **Chris Fridlington, Director, Bolsover District Council**

The Net Zero agenda is well underway and many public sector organisations will be considering how to navigate this challenge for their assets and estates. Join RLB and panel guests as we explore how public private partnerships can be used to facilitate, support and enable public sector bodies in our cities and regions to fulfill their Net Zero commitments.

1B

Data centres – power hungry facilities?

Abbey, 4th floor

Presented by Crown Hosting Data Centres

11:30

- ▶ **Dr Jason Liggins, CEO, Crown Hosting Data Centres**

The vast majority of the data servers and storage of the public sector data are not in public cloud or Crown Hosting, but are contained in the 1-4 rack server and machine rooms of offices designed for people. Such rooms are inherently inefficient, simply because of the temperature, humidity, resilience and security requirements of the IT. On average for every £1 of electricity spent powering the IT in such server rooms, another £3 is spent on the electricity of the facility infrastructure, in the worst facilities it is £7. Move the servers and storage out and change the environmental parameters; the remaining telecommunications equipment has much less stringent temperature

and humidity requirements, saving not just the money, but also the carbon emissions of the electricity consumption.

Jason will explain and discuss:

- How relocating servers and storage Crown Hosting saves the organisations using it, so much money and carbon emissions
- Considerations that facility and IT personnel need to make about their own sites to off-site the servers and storage to Crown Hosting
- Opportunities that organisations and their supporting IT teams may have by colocating their data with other public sector organisations and with the suppliers of the most modern of IT services.

2A

Accelerating Place and Productivity: Building a Better UK

Mountbatten, 6th floor

Presented by SCAPE

12:10

- ▶ **Andrew Bannister, National Key Accounts Manager, SCAPE**
- ▶ **David Chambers, Director of Operations, Mace**
- ▶ **Dr. Ann Bicknell, Senior People and Organisations Consultant, Arup**

To achieve the Government's ambitious vision for better UK infrastructure, we must overcome entrenched challenges and reimagine how we deliver construction projects.

This panel will explore how we can accelerate progress by focusing on the twin themes of place and productivity. How can we simplify processes, reduce costs, and build faster without compromising on quality or sustainability? Our expert panel will delve into practical strategies and innovative approaches to unlock barriers, enhance collaboration, and deliver tangible outcomes for communities across the UK. Join us to discuss what it truly takes to "make things happen."

2B

The Ripple Effect of Decarbonisation: Economic and Social Gains

Abbey, 4th floor

Presented by Drees & Sommer

12:10

- ▶ **Richard Murray, Director, Energy and Sustainability, Drees & Sommer**
- ▶ **Hazel Kimmitt, Associate Management Consultant, Drees & Sommer**

This session will provide a high-level summary of a decarbonisation case study for Manchester City Council, focusing on the economic modelling

and spend-to-save initiatives. It will discuss how economic modelling can forecast long-term financial impacts and guide strategic decision-making. The session will emphasise the wider benefits of decarbonisation, including economic and social advantages beyond just carbon reduction. It will also highlight the capabilities of GIS in climate adaptation and scenario planning.

12:40

Lunch and networking Exhibition space

3A

13:40

Future proofing our heritage assets: creating modern spaces within a conservation context

Presented by AtkinsRéalis

Mountbatten, 6th floor

- ▶ **Facilitator: Rand Watkins, Client Director, AtkinsRéalis**
- ▶ **Dr David Haygarth, Head of Energy Management, Foreign, Commonwealth and Development Office**
- ▶ **Sam Carey-Smith, Head of Workplace Design, Government Property Agency**
- ▶ **Ruksana Ali, Head of Locations and Asset Management, Department for Digital, Culture, Media and Sport**

The UK Government Property Portfolio includes some of the country's most precious and historically significant buildings, many of which continue to operate as places of work for our civil servants and the public they serve. Protecting

this legacy for future generations, whilst making these important assets future fit is a delicate and complicated balancing act. Decarbonising conservation buildings without detriment to their fabric; creating modern, inclusive and sustainable workplaces whilst preserving their character and protected features; operating and maintaining these buildings within increasingly stretched budgets – all these challenges are faced by many government departments on a daily basis.

Our AtkinsRéalis facilitated panel will discuss how they are tackling these issues with recent examples to illustrate the art of the possible when it comes to future proofing our heritage buildings.

3B

13:40

Adapting to 2030: legal perspectives on public sector property management

Presented by Mills & Reeve

Abbey, 4th floor

- ▶ **Sam Maw, Partner, Real Estate Team, Mills & Reeve**

The Government Property Strategy has the ambition for 2030 of a smaller, better and greener estate. This requires flexibility and adaptability to changing demands and needs for property. Join Sam for a 30-minute session

as he takes you through important asset management issues; Sam will offer a litigator's perspective on matters including break clauses, terminal dilapidations and lease renewals. These involve critical considerations for property sector property professionals who must maintain portfolio flexibility and manage the exit strategies for their buildings.

4A

The new normal for UK property

Presented by JLL

Mountbatten, 6th floor

14:20

▶ Adam Challis, Research and Strategy Lead, JLL

The property market recovery has begun but the pace is less certain. This session will focus on the public sector and look at the critical issues that will drive the new property cycle. In particular, changing CBDs and growth through the knowledge economy that will change the distribution of property value across sector and geographies.

4B

Navigating PFI Handback and; Heat Networks: Key Issues

Presented by Mills & Reeve

Abbey, 4th floor

14:20

▶ Nick Helm, Partner, Mills & Reeve

Join Nick Helm for an insightful 30-minute presentation, covering 2 current and relevant topics, tailored specifically for senior civil servants working in public sector property. In the first 15 minutes, Nick will provide a high-level overview of the critical aspects of PFI handback and expiry, highlighting the essential steps and considerations to ensure a smooth transition.

The second half of the session will focus on the implementation of low carbon Heat Networks as part of the drive towards net zero. Nick will discuss the strategic importance of heat networks, the challenges and opportunities they present, and the key factors central government property contacts need to keep in mind. This session promises to be both engaging and informative, offering valuable insights to help you navigate these important topics effectively.

14:50

Refreshments and networking Exhibition space

Work sessions

5A

15:20

From blueprint to Net Zero: Revolutionising estate management through digital twinning

Presented by Kier

Mountbatten, 6th floor

- ▶ James Franklin, Kier Digital Twin Project Director
- ▶ Raj Singh, Principle Project Manager, Ministry of Justice

A collaborative presentation which focuses on why, how and (so) what approach to estate and asset management through digital twinning solutions, through the construction lifecycle of develop design and build, operate, and maintain.

Through the lens of the HMP Five Wells project, a new £250m prison for 1,700 inmates, the Ministry of Justice and Kier will discuss how digital twinning has supported a viable path to Net Zero Carbon. This innovative project has enabled significant savings in energy and operational carbon, alongside the use of integrated digital tools used to drive efficiencies in the design, construction and operation of the facility.

5B

15:20

Procuring for Social Value – why we should begin with the end

Presented by AECOM

Abbey, 4th floor

- ▶ Kieran Ronnie, Head of Social Value, Europe, AECOM
- ▶ Sarah MacGregor, Programme Lead, Forests With Impact

In this session, we explore how public sector procurement can improve social value outcomes through partnerships and innovative thinking. Social Value is embedded within the public sector procurement process. With an even greater focus on this throughout

2025, alongside budget challenges, how can public sector contracting authorities and their suppliers maximise the impact from their investment in social value activity? This session explores the need to recognise what we are really trying to achieve, and how this is the key to addressing the actual societal challenges our communities face. We will also hear from industry-led social enterprise Forests With Impact, talking about how their pioneering programme is doing just that.

15:55 Chair's comments and closing remarks

16:15 Drinks reception Exhibition space

17:15 Conference close

Please note that agenda, session times and speakers are subject to change



Join us in the exhibition space (5th floor)
for the end of conference drinks reception

Amey

About Amey

Amey provides asset management services tailored to the specific needs and goals of Central and local Government organisations.

We understand the challenges and opportunities of working across varied sectors, and through our unique insight are leading in the decarbonisation of complex facilities.

Optimising Services through Data

Using data insights to maximise asset performance and empower customers, we deliver efficient solutions, minimise downtime and improve the overall performance of your property.

Supporting the Net Zero Journey

In line with the UK Government's ambitious net-zero target, we work with you to develop sustainable solutions that support your journey to a greener future. Through innovative approaches and cutting-edge technology, we ensure that our services contribute to a more sustainable built environment.

Delivering Social Value

We believe that together, we can protect the environment, deliver sustainably and create a society where everyone can thrive.

We approach our work with a legacy mindset, ensuring that your assets deliver for those who face impossible barriers through employment opportunities, the local supply chain, as well as the people who use the services provided through the facilities we manage and maintain.

To learn more about Amey and how we can help you, please scan the QR code below to visit our website.

www.amey.co.uk
complexfacilities@amey.co.uk



amey.co.uk

Whole lifecycle delivery. We've got it wrapped up.



Concept. Design. Build. Development.
Ongoing service delivery including
maintenance and operations.
Amey uses its whole lifecycle
expertise to make the nation's assets
last longer and work smarter

Amey

Life's better connected



CROWN HOSTING
DATA CENTRES

in partnership with

Cabinet Office



Crown Hosting is a unique joint venture between the Cabinet Office and Ark to provide data centre facilities (buildings, rooms, etc) to the UK public sector.

Saves existing customers £1.5bn and between 33 and 133kT of carbon emissions (CO₂e) per year!

Crown Hosting is a shared service, any UK public sector organisation, or its private sector suppliers can use the facilities, benefitting from the scale of the whole of public sector acting as a single entity.

The facilities and services have been pre-procured as if the whole of the UK public sector was a single organisation. Enabling a procurement scale equivalent to the largest of multinational organisations.

All customer organisations (public or private) benefit from the economy and efficiency of the scale, enjoying the same prices, terms and conditions and environmental efficiencies. Public sector organisations can work directly with Crown Hosting, or if they prefer to do so, through a private sector supplier who may enhance the overall service.

Racks in shared data halls



Private data halls



Private data centres



Features:

- Specialist mission critical facilities and facilities management
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- Network services
- On-site services
- No procurement
- Part of and enables Cloud First policy
- Suitable for all security classifications and criticality of service

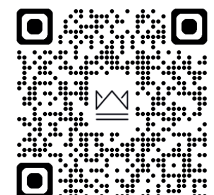
Benefits:

- Pay for what you use
- Less than half the market price for services
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- 1-6 month exit terms
- World class environmental efficiency
- >99% carbon savings
- Central Framework Authority undertakes governance on behalf of customers

Tel: 0333 207 0703

Em: info@crownhostingdc.co.uk

Web: crownhostingdc.co.uk





Delivering transformational outcomes for a better world

AECOM is the world's trusted infrastructure consulting firm, partnering with clients to solve their complex challenges. Guided by our *Sustainable Legacies* strategy and a culture of digital innovation, we deliver integrated solutions that strengthen communities, enhance infrastructure resilience, and advance sustainability.

Our Central Government team brings extensive experience across the entire public sector estate, providing advisory and design services including:

- Programme, Project and Cost Management
- Architecture
- Workplace Design
- MEP and C&S Engineering
- Energy Transition
- Sustainability Solutions

From advising on initial business case governance to strategic planning, programme management, and seamless project delivery, we collaborate with our clients in both central and local government to help them realise their goals.

With a proven track record in delivering meaningful social value, decarbonisation, and measurable improvements in ESG, we help public sector clients achieve ambitious goals while uplifting communities and safeguarding the planet. Our commitment to technical excellence and understanding of our key stakeholders ensures we deliver tailored, innovative solutions that drive impactful results.

To find out more about how we can support your organisation, please contact our Central Government Lead, Chris Law: chris.law@aecom.com

aecom.com



We're AtkinsRéalis, a world-leading design, engineering and project management organisation.

AtkinsRéalis has been a trusted advisor to the UK Government since our founding in 1938. Our world-leading design, engineering, technical advisory and project management teams deliver critical infrastructure projects across all four nations of the UK, making a positive impact to communities - now and in the future.

We are proud of our collaborative relationships and reputation for delivery excellence across our Government clients. We understand the impact Government has on leading the way on sustainable, inclusive, innovative solutions and are committed to working in partnership with our clients to deliver these, with integrity and safety as our guiding values.

Our relationship with UK Government is deep rooted and together, we are impacting every part of our society. We work across Transportation, Nuclear, Buildings & Places, Water, Mining & Minerals, Defence, Industrial and Power & Renewables sectors. AtkinsRéalis has supported our Public Sector clients across these markets to realise projects that keep our communities safe, healthy, educated and resilient.

Our talented people, including many who have first-hand experience working in the Public Sector, lead projects at every stage of the lifecycle. Using the full capability across AtkinsRéalis, we support Central Government clients with every step of the journey from defining the project need to operation and maintenance.

Find out more at: www.atkinsrealis.com

DREES & SOMMER

At Drees & Sommer UK, we are dedicated to delivering innovative and sustainable solutions that drive efficiency and resilience across the public sector.

We support local and national bodies through engagement with a number of client organisations, including central government agencies, local authorities, devolved administrations, PFI/PPP providers, facilities managers, and developers. Our extensive portfolio of services makes us a one-stop shop for all things property and assets.

As a preferred partner on several government-led projects, we help our clients unlock opportunities in their portfolios, whether that be in the review of their fixed assets (micro-level) or through holistic masterplans (macro-level). Our hands-on approach and extensive experience in the built environment enable us to bring our clients' visions into action, driving economic growth, improving public health, and fostering community resilience.

www.dreso.uk



Optimise Operations, Reduce Costs, and Drive Sustainability with DIREK

DIREK helps organisations reduce operational costs by optimising space utilisation, energy consumption, and environmental monitoring. Our AI-driven platform, D-XPART, leverages advanced occupancy sensors and data analytics to provide real-time insights, enabling businesses to maximise workspace efficiency, cut unnecessary energy usage, and enhance overall operational performance.

By identifying underutilised areas, companies can downsize or repurpose space, leading to significant savings on rent, utilities, and maintenance. Our AI algorithms analyse usage patterns, automating energy management by adjusting lighting, heating, and cooling based on actual occupancy - minimising waste and reducing carbon footprints.

Sustainability is at the heart of what we do, with real-time monitoring and predictive analytics, we help businesses achieve net-zero targets, enhance ESG compliance, and lower Scope 1 and Scope 2 emissions. Our technology empowers decision-makers with data-driven strategies to create more efficient, cost-effective, and environmentally responsible workspaces.

Make smarter decisions, reduce costs, and achieve your sustainability goals - DIREK provides a seamless path to long-term operational savings while driving sustainability through AI-powered automation.

www.direk.io



Part of OpenBlue by Johnson Controls, FM:Systems is the leading smart building technology ecosystem in the world that makes it possible for organizations to unlock a triple bottom-line by creating spaces that save money, are healthy for people, and help save the planet.

FM:Systems is configurable to meet the specific needs of organizations and to help facilities managers design a path toward an autonomous building future.

With more than 40 years of experience, FM:Systems is an organization's most trusted partner in transforming buildings from physical to smart, living entities that are not only responsive to the changing needs of employees, but themselves, and the environment.

For questions, please contact: info@fmsystems.com



JLL is a leading global commercial real estate and investment management company. We SEE A BRIGHTER WAY forward for our clients, our people, our planet, and our communities. By combining innovative technology with world-renowned expertise, we're unveiling opportunities that create a brighter future for all.

At JLL, we take pride in doing things differently. We see the built environment as a powerful medium with which to change the world for the better. By combining innovative technology and data intelligence with our world-renowned expertise, we're able to unveil untapped opportunities for success.

JLL acts on some of the most exciting and prestigious commercial and residential property schemes in the UK advising landowners, investors, developers, and occupiers across the Public Sector. Our approach is to combine local in-depth real estate expertise, enhanced by the best intelligence and business reach of JLL's national and global network to maximise opportunities and results for all our clients.

For more details please contact Nick Freeston:
nick.freeston@jll.com

jll.co.uk



KBR Estates Intelligence: Maximising Public Value with Assured Estate Management

Public sector leaders face unique challenges in managing large real estate portfolios: balancing strict regulatory compliance, achieving sustainability goals, and ensuring transparency and accountability, all within constrained budgets. With decades of proven success in government and public sector estates management, KBR Estates Intelligence delivers the expertise and solutions needed to optimise your assets and achieve your objectives.

As part of our advanced VIAverse® platform, we integrate validated data and cutting-edge technology to streamline operations, reduce operational waste and maximise the value of your real estate portfolio. Our solutions empower you to make data-driven decisions, ensuring compliance with government regulations, meeting sustainability targets and supporting transparent, accountable estate management.

We understand the complexities of public stewardship, from fiscal responsibility to the need for efficient supply chain management. Our tailored approach enhances decision-making, reduces costs and ensures your assets deliver maximum public value, aligning with your organisation's commitment to sustainable growth and efficient service delivery.

Partner with KBR Estates Intelligence to transform your estates into strategic enablers of long-term success. Visit our website, or conference stand to explore how we can support your mission of effective, sustainable public estates management.



Scan to visit:
kbr.com/estates-intelligence
E-mail: ei@kbr.com
Tel: 01372 862865



Kier is a leading provider of infrastructure services, construction, and property developments. We are committed to sustainably delivering for communities and leaving lasting legacies through our work.

At the core of our project delivery is technical excellence underpinned by Kier Design & Engineering. Utilising the latest techniques and digital construction our ability to innovate ensures we offer best value to our clients. Our expertise means we can support projects and programmes throughout every stage of the project lifecycle, from development of land to the design and build, through to maintaining and operating the asset.

Collaborative, trusted, and focused, we combine national reach, local delivery, and engineering excellence across our range of services: design & build, planned & reactive maintenance, facilities management, building works projects (refurb, remodel & extension), decarbonisation & retrofit, and fire safety & compliance.

Key facts:

- We are a strategic supplier to the UK Government
- Kier's Construction division comprises our regional building, strategic projects, and Kier Places businesses
- Kier Construction is a leading UK national contractor, providing project delivery and property maintenance across a number of sectors, including education, healthcare, justice and borders, defence, and local government.
- We provide facilities management services to more than 5,500 buildings
- We completed phase 1 of the UK's first public sector Digital Twinning Project with the Ministry of Justice at HMP Five Wells.

www.kier.co.uk



LocatED is a government-owned property company and an arm's-length body to the Department for Education. Created in 2017, LocatED exists to provide expert property advice to the education sector and government, helping develop estates strategy, acquire new sites and progress decarbonisation.

We help solve complex property challenges faced by the public estate, supporting education bodies to make the most efficient use of land, delivering capital receipts to address condition need and working towards a smaller, better, greener estate.

www.located.co.uk

MILLS & REEVE

Mills & Reeve LLP is a leading national law firm and a Lot 1 supplier on the CCS RM6179 Legal Services Panel.

We support government departments and non-departmental public bodies with a range of property issues, including: acquisitions; disposals; estate rationalisations; Crown, commercial and residential real estate; development and construction law; dispute resolution and litigation; PFI expiry; freehold, leasehold and licence arrangements; investment; management; non-complex finance and investment; heat networks and other energy projects; tax; landlord and tenant issues; planning law and environmental law.

www.mills-reeve.com

What sets us apart?

- **Our strong firm culture** helps us naturally produce outstanding service, delighted clients, and committed and happy people
- We “mix and match” our **value-added offerings** to meet each client's individual requirements.
- **We invest time (for free)**, getting to know your team, your systems, your requirements and your objectives
- Through our **hand-picked network of M&R Global relationship firms**, we can support you with your projects in Scotland, Northern Ireland and around the world
- **Our online Procurement Portal** - the UK's leading free resource on public procurement rules and upcoming reform. It includes the latest news on the Procurement Act together with a range of helpful briefings and other materials.



Nuvolo Connected Workplace is a modern IWMS solution, designed to help real estate and facilities departments manage the complexities of diverse property portfolios.

Built on ServiceNow, Nuvolo empowers organisations with a unified platform that enhances asset performance, optimises building operations, and fosters smarter, data-driven decisions for a more efficient and sustainable workplace.

This centralised approach enables government teams to thrive by fostering collaboration, improving transparency, and unlocking insights across the entire estate. With a focus on end-to-end lifecycle management, Nuvolo ensures that organisations can efficiently address today's challenges while preparing for the future.

Ben Gardner, Director, EMEA Marketing
ben.gardner@nuvolo.com
www.nuvolo.com

Key modules include:

- **Real Estate:** Proactively track leases, obligations and key dates with automated notifications, minimising penalties and maximising portfolio visibility
- **Capital Planning:** Evaluate investment plans to make data-driven decisions and prioritise funding effectively
- **Capital Projects:** Manage project schedules, budgets and resources with robust tools like Gantt charts and punch lists, ensuring successful project execution
- **Maintenance:** Streamline operations with reactive helpdesk services, planned maintenance scheduling and field service management to enhance efficiency and reduce costs
- **Space:** Real-time floorplan visualisation, optimising space allocations, utilisation and reservations.



Overbury is the UK's leading fit out and refurbishment specialist. We're committed to long term partnerships, not just successful projects.

We work with our clients to improve public sector real estate through capital projects, minor works programmes, and lifecycle programmes. Our clients include GPA, DWP, HMRC, TFL, NHS Property Services, and local authorities across the UK.

We can be procured via a multitude of frameworks such as Scape, Pagabo, Procure Partnerships, NHS SBS, and the Southern Construction Framework.

To find out more please see our team, Emma Keyse and Penny Mitchell on Stand 3.

www.overbury.com



Smart building management platform for CRE & FM

Planon is the leading global provider of Facility and Real Estate Management software. More than 3,250 organisations are already using our IoT-enabled solutions to effectively manage their buildings, infrastructure and facilities; saving costs, meeting governance and sustainability goals and creating attractive and engaging workplaces.

Planon Integrated Workplace Management Solution is a proven, innovative, easy-to-use IWMS platform. Its open platform architecture also supports you in

connecting and embedding the latest smart building technology offered by our extensive network of tech partners for optimal management of your building and workplace portfolio.

Talk to us for an open conversation about your FM & CRE operations, your goals, challenges and priorities, and find out how a Planon solution could work for your organisation.

Web: www.planonsoftware.com
Email: info-uk@planonsoftware.com
Tel: 01273 823557



Rider Levett Bucknall (RLB) is an independent global construction, property and management consultancy. Our team of 1,500 people across the UK and Europe, and 4,500 worldwide, strive to shape the future of the built environment.

A multi award-winning firm, we provide comprehensive and forward-thinking advice in cost consultancy, project management and advisory services, from conception, through design, construction and operational performance, to eventual disposal or reuse.

We provide expert management of the relationship between value, time and cost, from inception to completion. An employee-owned business, our independence ensures our commitment is 100% client-first without conflict of interest. We utilise digital tools to maximise efficiency and provide rapid access to industry intelligence and innovations, enhancing value, minimising environmental impact and mitigating risk. We are committed to developing new services and techniques that deliver long-term solutions for our clients.

www.rlb.com/europe



We're Salix and we're on a mission to help save the planet.

We exist to enable and inspire public sector organisations to move towards net zero and create better places to live and work.

We deliver government funding schemes across the UK to support councils, schools, housing associations, hospitals and universities to boost their energy efficiency, reduce their impact on the environment, save money and to remove more households from fuel poverty.

We work with the UK government and the devolved administrations in Scotland and Wales.

In addition to managing the funding schemes, we provide professional advice, expertise, and support to recipients of funding throughout all stages of their projects. We also offer insight, intelligence and influence by sharing knowledge and lessons learned from project delivery to help improve future schemes and policy development.

We are committed to supporting governments in reaching their ambitious net zero targets, and we're proud and excited to be on the journey with them.

info@salixfinance.co.uk
020 4542 6439



SCAPE is one of the UK's leading public sector procurement authorities, dedicated to creating spaces and places that leave a sustainable legacy within the community. Since 2006, we've accelerated over 12,000 projects across the UK through our compliant, competitively tendered frameworks.

Specialising exclusively in the procurement of Public Contracts Regulations and Utilities Contract Regulations frameworks for the built environment, we currently support more than 350 local and central government organisations and the wider public sector, and are actively performance managing over 1,800 live projects.

Working together with you, we'll bring together the right team of partners with the skills and technical expertise needed to support your place strategy and climate change ambitions, and the delivery of your built environment projects and programmes.

Our team can support you with:

- Policy and strategic advice
- Estate management and asset optimisation
- Financing advice and business case development
- Designing and building new net zero buildings
- Decarbonising and optimising the performance of existing buildings
- Reduction of whole life carbon emissions and construction waste.

Andrew Bannister
National Key Accounts Manager
07976 209163
andrewb@scape.co.uk

general@scape.co.uk
0800 669 6565
scape.co.uk



Tetra Tech is *Leading with Science*[®] to provide consulting and engineering services, delivering innovative solutions that improve government operations, maximise the value of assets, and create meaningful impact for communities and stakeholders.

With a strong focus on both public and private sectors, we partner with organisations including government departments, agencies, and authorities to address complex challenges and achieve strategic goals. Our expertise spans advisory services, property and asset management, digital transformation, and sustainability solutions. Whether enhancing infrastructure, optimising operations, or aligning with net zero carbon ambitions, Tetra Tech helps clients deliver measurable, lasting results.

We are committed to contributing to discussions on placemaking, energy transition, asset management, and estate planning, exploring the latest government property policies, and identifying opportunities to drive progress.

From modernising transport networks to optimise public sector facilities and estates, Tetra Tech delivers tailored solutions informed by cutting-edge science and technology. By working collaboratively with our clients, we strive to shape a smarter, more sustainable future.

www.tetratecheurope.com



Valuation Office Agency

District Valuer Services (DVS), the specialist property arm of the Valuation Office Agency (VOA) provides independent, impartial, valuation and professional property advice across the entire public sector, and where public money or public functions are involved.

As a public body, we understand the challenges and demands of today's property issues. We are committed to delivering a high level of service to our clients and work closely with them to provide tailored solutions to deliver their requirements.

You can reduce procurement costs and time by using DVS through a direct award under the Crown Commercial Service (CCS) Estates Professional Services framework RM6168 and Welsh Government Estates Framework (SEWTAPS).

DVS Property Specialists for the Public Sector

With extensive experience across central, regional, local, and devolved government, health, environment and transport and infrastructure sectors we provide a comprehensive range of services, including:

- Capital and Rental Valuations
- Asset Valuations for Financial Accounting Purposes
- Development Viability Consultancy and Advice
- Compulsory Purchase and Compensation Advice and Valuations
- Disposal and Acquisition advice
- Building surveying services, including insurance & dilapidations.

To find out how VOA can help you with your requirements, visit our stand or contact:

E-mail: clientdevelopment@voa.gov.uk
Web: www.voa.gov.uk/dvs

Official event of

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Office of
Government
Property



Cabinet Office



Government Property 25 Strategy Update

10/09/2025 | The Studio | Manchester

The official Government Property Strategy conference returns for the third year running, bringing together the authors of the strategy, leaders in Government Property – including representatives from Government departments, the NHS, and Local Government – and senior public sector property professionals to discuss, debate and hear the latest updates on progress.

Delegate places are free of charge for senior public sector property professionals. Places are allocated on a ‘first come, first served’ basis and must be booked in advance.

Don't miss out, book your place now!

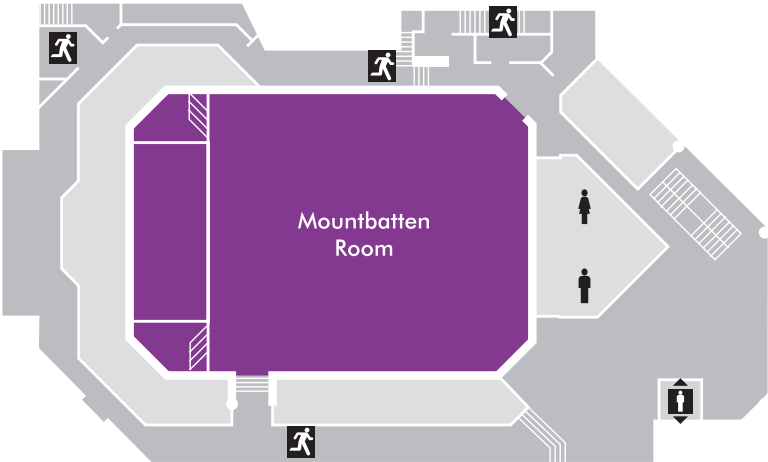


An event by:



For more information contact Sharon Quinn:
squinn@publicsectorconnect.org | 07917166326

Plenary & work sessions 6th floor



Work sessions 4th floor



Exhibition space 5th floor



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